



November 29, 2005

Dear Valued Subcontractors and Suppliers:
Subject: Holiday Season – A Time to Express Thanks

On behalf of the staff of Bechtel Jacobs Company LLC please accept our heartfelt thanks for the services and support provided by your firm over the past year. You directly contributed to our successes this year by working safely, expediting cleanup, and reducing costs. Especially noteworthy was the accomplishment of the September 30, 2005, major Accelerated Cleanup Project milestone – Legacy Low Level Waste and Legacy Mixed Low Level Waste Disposal. Working in partnership with you, our subcontractors and suppliers, we look forward to continuing this record of success.

Since the Holiday Season is approaching, it is appropriate to remind all the valued subcontractors and suppliers who have contributed to our initial successes, of our policy regarding gifts or other business courtesies. It is unallowable by Bechtel Jacobs Company's policy for any employee to accept gifts or gratuities from our subcontractors and/or suppliers at any time of year. We know that you may wish to make a gesture to promote goodwill during the season of sharing, but no matter how well meaning, this type of action conflicts with our Standards of Conduct established and adhered to by all of Bechtel Jacobs Company employees.

Holiday cards are gratefully accepted, but it would be most appreciated if you would refrain from sending gifts or tokens of appreciation to any of our employees.

Sincerely,

Robert E. Lynch
Procurement Manager